

INVESTMENT CASE

A UNIQUE INVESTMENT OPPORTUNITY IN GLOBAL MINING

1

Diversified portfolio of long-life, multi-commodity assets

- Global leader in fertilizer production.
- World's lowest cost integrated aluminium value chain.
- Portfolio of low-cost long-life assets.
- Global customer base (serving markets across Asia, Africa, Europe, North and South America).

2

One of the fastest-growing mining companies in the world

- 5-year revenue CAGR of 27%.
- Strong medium-term growth driving EBITDA.
- The largest mining and metals company in the Middle East, with global ambitions.
- Developing the mining sector into the third pillar of the Saudi economy.

3

Building a sustainability champion

- Decarbonizing our value chain – carbon neutrality by 2050.
- Upholding the highest standard of corporate governance.
- Contributing to long-term community development in line with ESG goals.

